C/2026/5956

11.11.2026

Prior notification of a concentration

(Case M.12399 – BRINK'S / NCR)

(Text with EEA relevance)

(C/2026/5956)

1. On 3 November 2026, the Commission received notification of a proposed concentration pursuant to Article 4 of Council Regulation (EC) No 139/2004 ([1]).

This notification concerns the following undertakings:

— The Brink's Company ('Brink's', United States),

— NCR Atleos Corporation ('NCR', United States).

Brink's will acquire within the meaning of Article 3(1)(b) of the Merger Regulation sole control of the whole of NCR.

The concentration is accomplished by way of purchase of shares.

2. The business activities of the undertakings concerned are the following:

— Brink's is a global provider of cash and valuables management, digital retail solutions, and ATM managed services. Its customers include financial institutions, retailers, government agencies, mints, jewellers, and other commercial operations around the world. Brink's global network serves customers in more than 100 countries,

— NCR is a financial technology company providing self-directed banking solutions globally. Its activities include the manufacture and supply of ATM hardware, the supply of ATM software, ATM maintenance and repair services, development and support, ATM managed services, ATM-as-a-Service outsourcing solutions, and ATM deployment and operation.

3. On preliminary examination, the Commission finds that the notified transaction could fall within the scope of the Merger Regulation. However, the final decision on this point is reserved.

4. The Commission invites interested third parties to submit their possible observations on the proposed concentration to the Commission.

Observations must reach the Commission not later than 10 days following the date of this publication. The following reference should always be specified:

M.12399 – BRINK'S / NCR

Observations can be sent to the Commission by email or by post. Please use the contact details below:

Email: COMP-MERGER-REGISTRY@ec.europa.eu

Postal address:

European Commission
Directorate-General for Competition
Merger Registry
1049 Bruxelles/Brussel
BELGIQUE/BELGIË

([1]) OJ L 24, 29.1.2004, p. 1 (the 'Merger Regulation').