EUROPEAN COMMISSION

Brussels, 16.11.2026
C(2026) 8318 final

PUBLIC VERSION

Kongsberg Defence & Aerospace AS
Kirkegårdsveien 45
3616 Kongsberg
Norway

Thales S.A.
4 rue de la Verrerie
92190 Meudon
France

Subject: **Case M.12520 – KONGSBERG / THALES / TNOR / JV**
Commission decision pursuant to Article 6(1)(b) of Council Regulation (EC) No 139/2004 ([1]) and Article 57 of the Agreement on the European Economic Area ([2])

Dear Sir or Madam,

(1) On 22 October 2026, the European Commission received notification of a proposed concentration pursuant to Article 4 of the Merger Regulation, by which Kongsberg Gruppen ASA ("Kongsberg", Norway), ultimately controlled by the Norwegian State, and Thales S.A. ("Thales", France), jointly controlled by Dassault Aviation (France) and the French State, will acquire within the meaning of Article 3(1)(b) and 3(4) of the Merger Regulation joint control over the whole of Thales Norway AS ("TNOR", Norway), currently ultimately controlled by Thales, by way of purchase of shares. ([3])

(2) The business activities of the undertakings concerned are the following:

– Kongsberg is a supplier of technological systems and solutions for use in the defence, maritime, offshore, aerospace, and space industries,

([1]) OJ L 24, 29.1.2004, p. 1 (the 'Merger Regulation'). With effect from 1 December 2009, the Treaty on the Functioning of the European Union ('TFEU') has introduced certain changes, such as the replacement of 'Community' by 'Union' and 'common market' by 'internal market'. The terminology of the TFEU will be used throughout this decision.
([2]) OJ L 1, 3.1.1994, p. 3 (the 'EEA Agreement').
([3]) OJ C, C/2026/5792, 4.11.2026.

– Thales is a multinational technology company and the parent company of the Thales Group, which is organised in three operating segments: (i) defence and security, (ii) aerospace, and (iii) digital identity and security,

– TNOR provides crypto and secure communications for defence applications, primarily within the EU and NATO territories.

(3) After examination of the notification, the European Commission has concluded that the notified operation falls within the scope of the Merger Regulation and of paragraph 5(d) of the Commission Notice on a simplified treatment for certain concentrations under Council Regulation (EC) No 139/2004. ([4])

(4) For the reasons set out in the Notice on a simplified treatment, the European Commission has decided not to oppose the notified operation and to declare it compatible with the internal market and with the EEA Agreement. This decision is adopted in application of Article 6(1)(b) of the Merger Regulation and Article 57 of the EEA Agreement.

For the Commission

(Signed)
Anthony WHELAN
Director-General
Directorate-General for Competition

([4]) OJ C 160, 5.5.2023, p. 1 (the ‘Notice on a simplified treatment’).